Importance of Accrual-based Financial Statements

Rob Goodling, Ag Business Consultant



Purpose of financial accounting

"Have to" Reasons

- Meet requirements of tax laws
 - TAXES Income, Selfemployment, Payroll

"Should do" Reasons

- Make decisions
 - Internal owner, manager, and employee team
 - External accountant, lender, and consultant team
- Benchmarking
 - Foundation to business financial decisions



Financial Accounting Methods

Cash Basis



Image by NikolayF.com from Pixabay

Accrual Basis



Image by Pexels from Pixabay





Cash accounting

Just as it suggests, transactions follow the cash

- Income reported when realized (received)
 - Milk check is deposited
 - Cash from vegetable sale is received
- Expenses reported when paid
 - You write a check for the feed bill
 - Electronic transfer for loan payment



Accrual accounting

- A little more complex
- Income reported when items/services are sold
 - You deliver hay to a neighbor and send them an invoice
 - You harvest corn and store it until next year
- Expenses reported when incurred
 - A bill for feed that is delivered by not paid
 - Custom operator harvests your corn and sends you a bill



Cash: Why a poor profit indicator?

- Inventory
 - Which Schedule F line(s) indicate(s) a change in inventory?
- Accounts Payable/Receivable/Prepaids
 - Which line(s) shows accounts receivable or payable or how much was prepaid for next year?
- Capital
- Depreciation
 - Which line reports a cost for depreciation?
- These have a big impact on profit and credit decisions





Profitable Porkers Case Study



Profitable Porkers



- Objectives:
 - Discover importance and benefits of accrual accounting
 - Gain understanding of creating an accrual:
 - Balance Sheet
 - Income Statement
 - Learn how to construct market value balance sheet



Profitable Porkers Highlights



- Poor Cash performance
 - Business change in 2023
 - Tax return shows \$1,060,000 loss
 - Lender requests accrual statements
- 2023 Year end balance sheet
 - Loan statements
 - Transactions around Dec. 2023 & Jan. 2024
 - Depreciation





Profitable Porkers Homework

- 1. Complete the 12/31/23 accrual balance sheet using the provided data
- 2. Calculate the difference between the 12/31/23 and 12/31/22 balance sheet accounts and record amounts under the difference column
- 3. Use the differences calculated #2 to determine adjustments that need to be made to the cash (tax) basis income statement to convert it to accrual basis





Let's Do One Together:

Financial Data #2: Paul uses \$100,000 to get 24 feed incentive

2023 Balance Sheet & Difference



Profitable Porkers, LLC
Accrual Balance Sheets
December 31 2023 and 2022

		2023	2022	Difference
	Assets			
	Cash	25,000	75,000	
#3	Accounts Receivable		20,000	
	Inventories:			
	Feed	85,000	40,000	
#6	Livestock		650,000	
#2	Prepaid Expenses	100,000	-	100,000
#4	Machinery and Equipment		20,000	
#4	Accumulated Depreciation		(11,000)	





Let's Do One Together:

Financial Data #2: Paul uses \$100,000 to get 24 feed incentive

2023 Accrual Income Statement



Profitable Porkers, LLC
Income Statement
For the Year Ended December 31 2023

	Cash (Tax)	Adjustments	Accrual
Sales	1,560,000		
Expenses Purchased Feed	1 700 000	400.000	4 000 000
Change in Feed Inventories Change in Livestock Inventories	1,780,000 0 0	-100,000	1,680,000





Profitable Porkers Exercise Due: February 27





Thank you!

Rob Goodling

rgoodling@horizonfc.com 570.238.8522 (cell)

